

PROJECT OVERSIGHT REPORT

Unisys Application Replatforming Project (UAR)
Department of Licensing (DOL)

Report as of Date:
February 2004

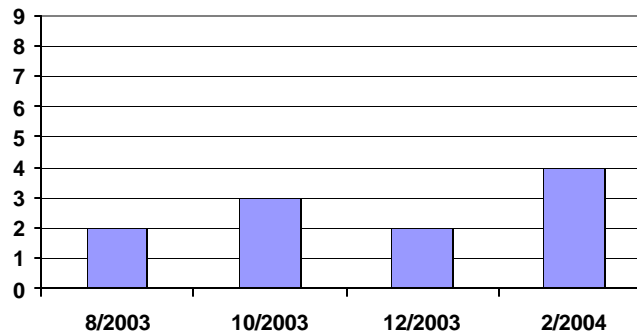
Project Director: Mark Oestreich
Executive Sponsor: Bill Kehoe

MOSTD Staff: Andy Marcelia

Severity/Risk Rating: Medium (medium severity, medium risk)

Oversight: Level 2 – Staff

Overall Project Risk Assessment Vehicles Conversion



Staff Recommendations: The project's baseline schedule has no slack on the critical path. DOL must aggressively manage resources to stay on schedule. Any task slippage must be identified early and addressed immediately. Recalculate and report on critical path weekly at project status meeting.

Issues/Risks:

- Schedule: Development of the project schedule was not completed until second week of February due to late input from Fujitsu. Project now has a baseline schedule. There is no contingency for unexpected delays or new, unforeseen tasks. There are some non-critical tasks that are behind schedule by approximately two weeks.
- Budget/Cost: No issues/risks.
- Scope: No issues/risks.
- Resources: No issues/risks.
- Project Management/Processes: Overall project management and administration is good with the project manager effectively working organizational and staffing issues in order to have the right skills on the project. Processes for project tracking and oversight, budget and planning and tracking, communications, risk management, configuration management, testing, and conversion/migration process are being employed. The schedule is tracked daily. Project status meetings are held weekly. The steering committee meets monthly and includes members of the agency executive management team. This project has high visibility and support within the agency. LM and Associates, Inc., the third-party quality assurance vendor, played a major role in getting the baseline schedule completed.

Status: The UAR Vessels pilot project went into production on November 28, 2003. DOL formally agreed to continue the contract with Fujitsu for the Vehicles and the Drivers conversions.

DOL re-organized its project team to reflect the demands of the Vehicles project and Fujitsu added more staff in its Bellevue office. The summary schedule currently has over 800 tasks, which is sizeable considering there is no slack time on the critical path.

Many components for the Vessels project are reusable for the Vehicles project, providing a solid, tested foundation for moving forward. Fujitsu's suite of conversion tools is tuned to convert business logic and data at high levels without requiring manual intervention. Screen conversions require minor intervention. Fujitsu has delivered the first installment of converted code for the Vehicles conversion. This code is now being tested by DOL. DOL has completed development of Vehicle test scripts.

DOL plans to complete the master schedule detailed planning for the Driver's phase (Phase IV) and the Administrative Services Revenue application (Phase V) in March. The Master Schedule will provide an overview of the Vehicles, Drivers, and Revenue project phases.

- Life Cycle Stage: Vehicles code conversion development.
- Budget/Cost: The project is within budget. DOL's appropriation from the Legislature is \$6,459,000. The contract with Fujitsu is for \$3,389,000. Expenditures as of February 12 2004 total \$819,144. The project allocation did not include requested funds for business resumption/disaster recovery.
- Schedule:

	Application	Start	Completion	Status
Phase I (Pilot)	Vessels	August 2003	December 2003	Complete
Phase II	Vehicles Plan	December 2003	January 2004	Complete
	Detail Planning	February 2004	March 2004	In Process
Phase III	Vehicles	January 2004	June 2004	In Process
Phase IV	Drivers	July 2004	January 2005	In Process
Phase V	Revenue	January 2005	May 2005	
Closure			June 2005	

Background Information

Description: The 2003 Legislature authorized the Department of Licensing (DOL) to migrate its computer applications from a Unisys mainframe platform to a server-based computing environment to reduce costs and improve productivity. This project will transform and replatform 35 computer applications with over 1.5 million lines of code and the associated data from Unisys 2200 mainframe systems to DOL's standard Microsoft Windows and Microsoft SQL server-based computing environment. DOL's objective is to complete all replatforming and have all applications in routine operation in the Windows environment by May 31, 2005.

Following a Request for Proposal process, DOL selected Fujitsu to assist the agency in moving and replatforming all production application code and data from current Unisys 2200 systems to a Microsoft Windows environment, using (preferably) a .NET-compliant version of COBOL or Visual Basic, with Microsoft SQL Server as the data repository.

Technology: The hardware platform will support a Microsoft Windows environment, using NetCOBOL for .net with Microsoft SQL Server as the data repository. Screens will be server-based ASP.net, but will look like the current screens.